

# **Explanatory Session for the Results of the Three Months ended June 2012**

#### August 2012

#### **Leopalace21 Corporation**

This document and reference materials may contain forward-looking statements, but please understand that actual results may differ significantly from these forecasts due to various factors.

# Contents



Outline of Results	Appendix
Highlights of Results (Consolidated) 3	Schedule of Operations of Leopalace Group 30
Summary of Consolidated Results 4	Balance Sheets (Consolidated)31
Results of Business Segments (Consolidated) 6	Balance of Cash/Deposits and Interest-
Summary of Segment Results	bearing Debt32
	Trend in Shareholders
Outline of Businesses	
Leasing	
Construction	
Enhancing Property Value (Solar power and security systems)25	
Hotels & Resort27	
Elderly Care	

## **Outline of Results**



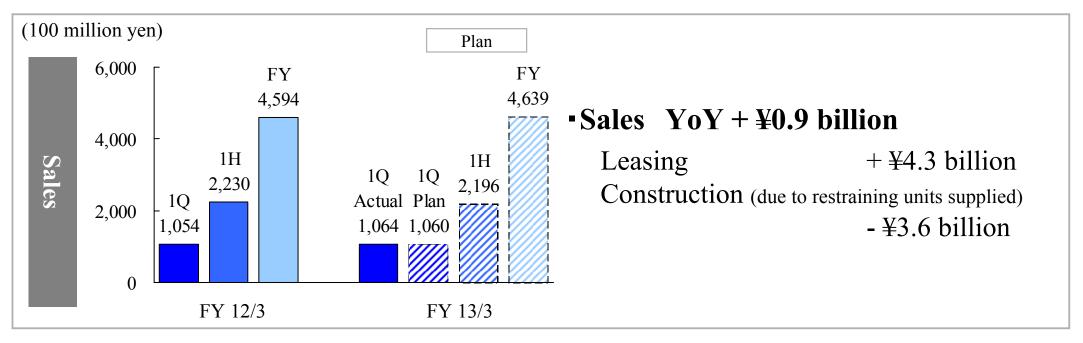
# Highlights of Results (Consolidated)

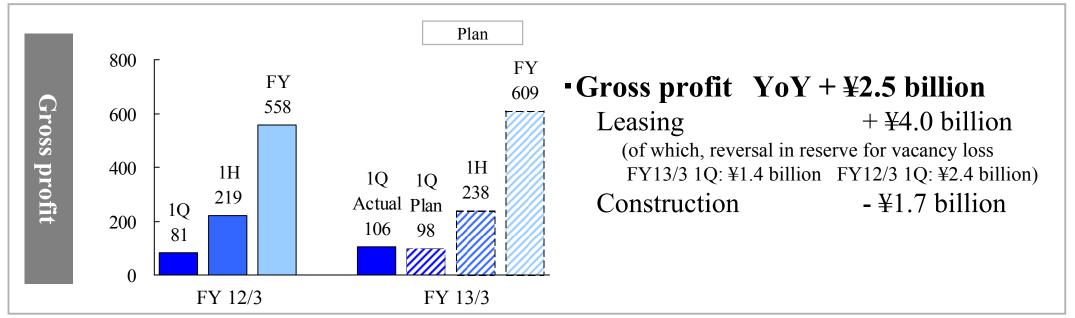


(Million von)	FY 12/3	FY 13/3			FY 13/	/3 Plan
(Million yen)	1Q	1Q	YoY	%	1H	Full-year
Sales	105,486	106,449	+963	+0.9%	219,600	463,900
Gross profit	8,155	10,655	+2,500	+30.7%	23,800	60,900
%	7.7%	10.0%	+2.3p	_	10.8%	13.1%
SGAE	11,987	12,076	+89	+0.7%	25,400	52,900
Operating profit	(3,831)	(1,421)	+2,410	_	(1,600)	8,000
%	-3.6%	-1.3%	+2.3p	_	-0.7%	1.7%
Recurring profit	(4,885)	(3,683)	+1,201	_	(2,600)	6,100
%	-4.6%	-3.5%	+1.1p	_	-1.2%	1.3%
Net income	(3,798)	(4,009)	(210)	_	(2,900)	5,500

## Summary of Consolidated Results 1

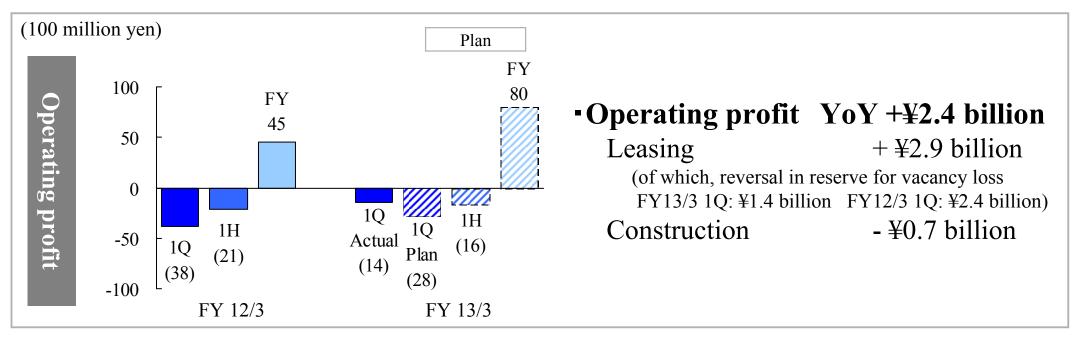


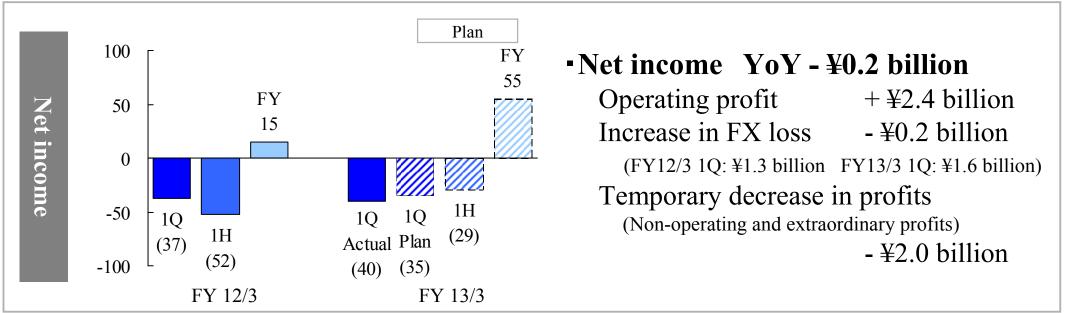




## Summary of Consolidated Results 2







# Results of Business Segments (Consolidated)



(1)	Million yen)	FY 12/3 1Q	FY 13/3 1Q	YoY	%
H	Sales	91,743	96,097	+4,353	+4.7%
Leasing	Gross profit	5,331	9,343	+4,012	+75.3%
1g	Operating profit	(2,008)	922	+2,931	_
Cor	Sales	9,570	5,910	(3,659)	-38.2%
Construction	Gross profit	2,579	789	(1,790)	-69.4%
tion	Operating profit	(779)	(1,551)	(771)	_
H	Sales	1,781	1,816	+35	+2.0%
Hotels & Resort	Gross profit	540	632	+92	+17.2%
<i>↑</i> &	Operating profit	(137)	(116)	+20	_
Eld	Sales	2,391	2,625	+234	+9.8%
Elderly Care & Others	Gross profit	198	328	+130	+65.6%
Care	Operating profit	(243)	(120)	+122	_

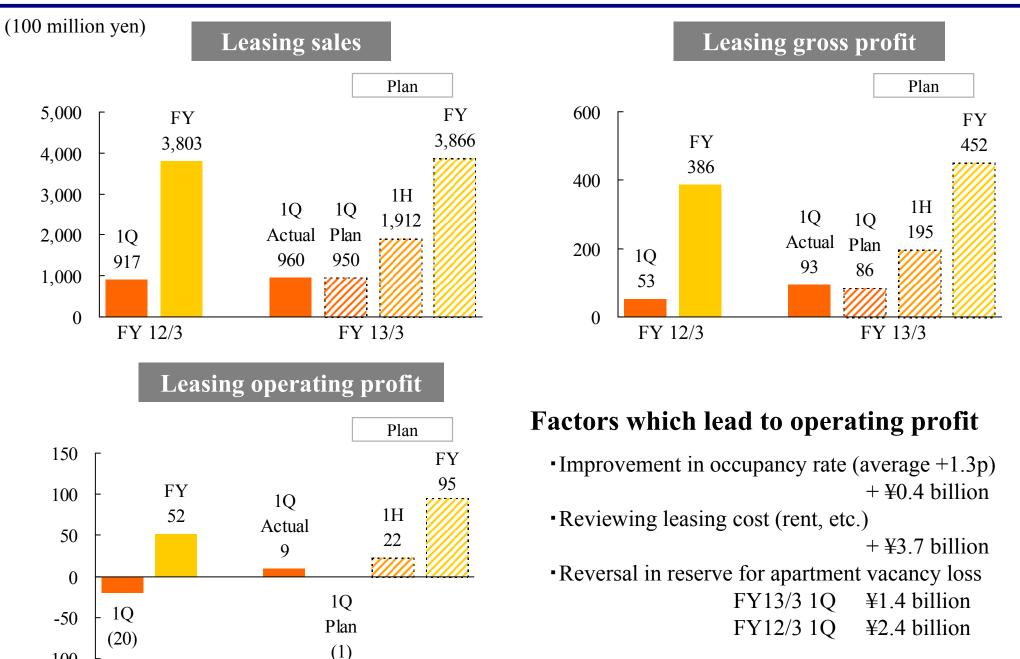
FY 13/	/3 Plan
1H	Full-year
191,200	386,600
19,500	45,200
2,200	9,500
20,000	60,200
3,500	14,400
(1,500)	3,000
3,200	6,600
900	1,900
(500)	(1,000)
5,000	10,300
500	1,100
(400)	(700)

## Summary of Segment Results (Leasing)

-100

FY 12/3

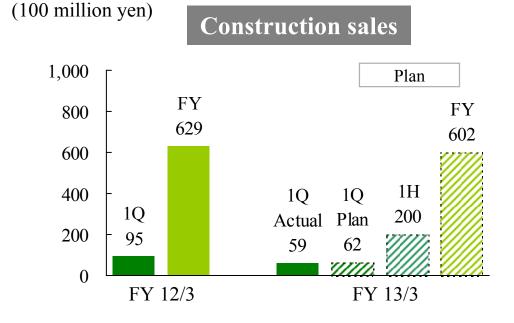




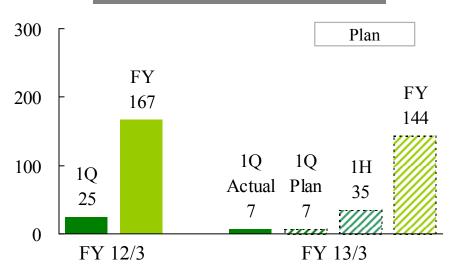
FY 13/3

## Summary of Segment Results (Construction)

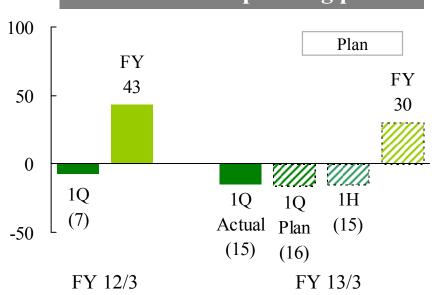




#### **Construction gross profit**



#### **Construction operating profit**



#### Previous-year level maintained

•Restrained apartments supplied

FY 13/3 1Q	72 buildings	723 units
FY 12/3 1Q	117 buildings	1,387 units

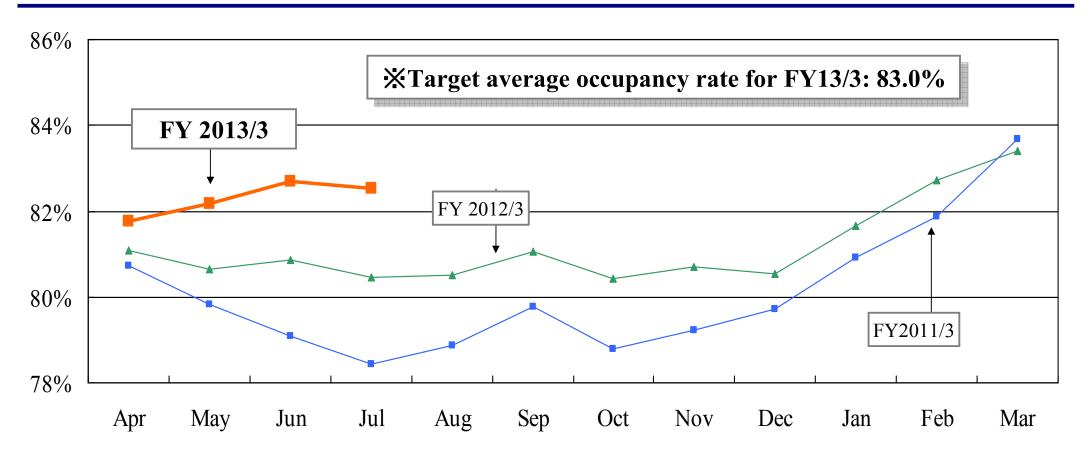
Sales of solar power systems

FY 12/3 1Q	187 buildings
FY 13/3 1Q	414 buildings

# **Outline of Businesses**





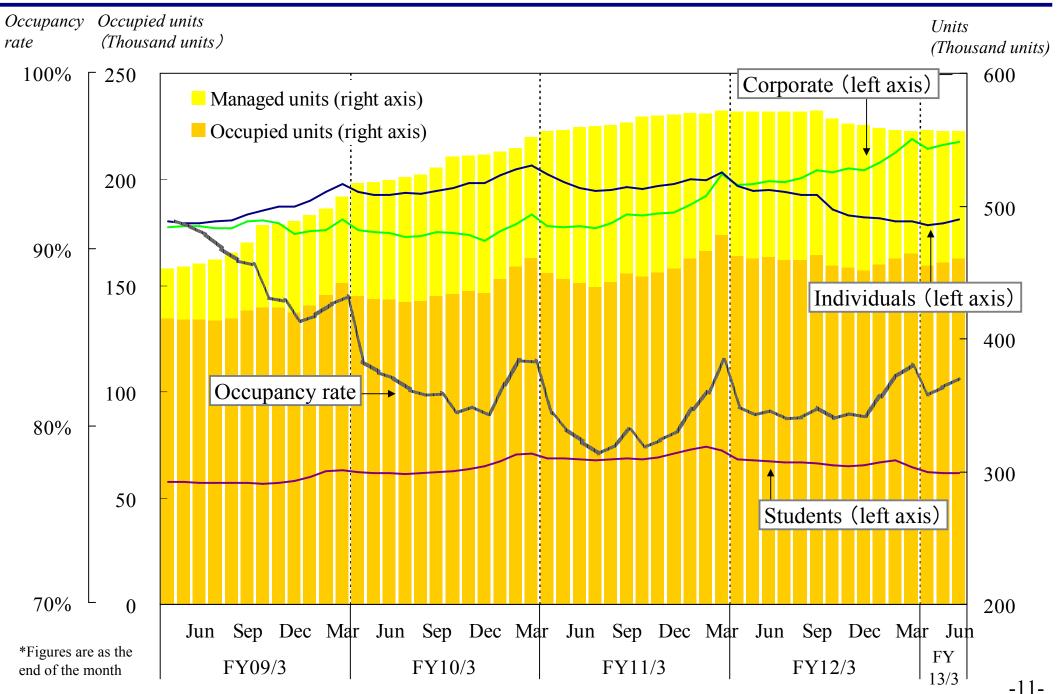


#### **[Occupancy rate]** (Occupancy rate = Occupied units / Managed units, %)

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Avg.
FY 2011/3	80.72	79.83	79.09	78.43	78.87	79.78	78.80	79.22	79.71	80.93	81.89	83.69	80.08
FY 2012/3	81.09	80.64	80.87	80.45	80.50	81.05	80.43	80.69	80.54	81.65	82.73	83.40	81.16
FY 2013/3	81.77	82.18	82.69	82.53									82.29

## Leasing 2. Occupancy by Group - 5 year trend





# Leasing 3. Occupancy by Group



		FY 2011/3					FY 13/3				
	1Q	2Q	3Q	4Q	Full- year	1Q	2Q	3Q	4Q	Full- year	1Q
Units under management	559,241	562,923	568,829	571,656	_	571,068	571,908	561,084	556,207	_	556,546
Occupied units	442,292	449,085	453,411	478,438	_	461,846	463,509	451,925	463,877	_	460,231
Occupancy rate (average)	79.9%	79.0%	79.2%	82.2%	80.1%	80.9%	80.7%	80.6%	82.6%	81.2%	82.2%
Corporate-occupied units	178,259	183,786	184,415	202,584	_	199,441	204,279	204,415	219,239	_	217,517
Corporate share (Corporate-occupied units / Occupied units)	40.3%	40.9%	40.7%	42.3%	_	43.2%	44.1%	45.2%	47.3%	_	47.3%
Individual-occupied units	195,860	196,580	198,070	203,539	-	195,089	192,874	182,004	180,186	_	181,047
Individual share (Individual-occupied units / Occupied units)	44.3%	43.8%	43.7%	42.5%	_	42.2%	41.6%	40.3%	38.8%	_	39.3%
Student-occupied units	68,173	68,719	70,926	72,315	_	67,316	66,356	65,506	64,452	_	61,667
Students share (Student-occupied units / Occupied units)	15.4%	15.3%	15.6%	15.1%	_	14.6%	14.3%	14.5%	13.9%	_	13.4%

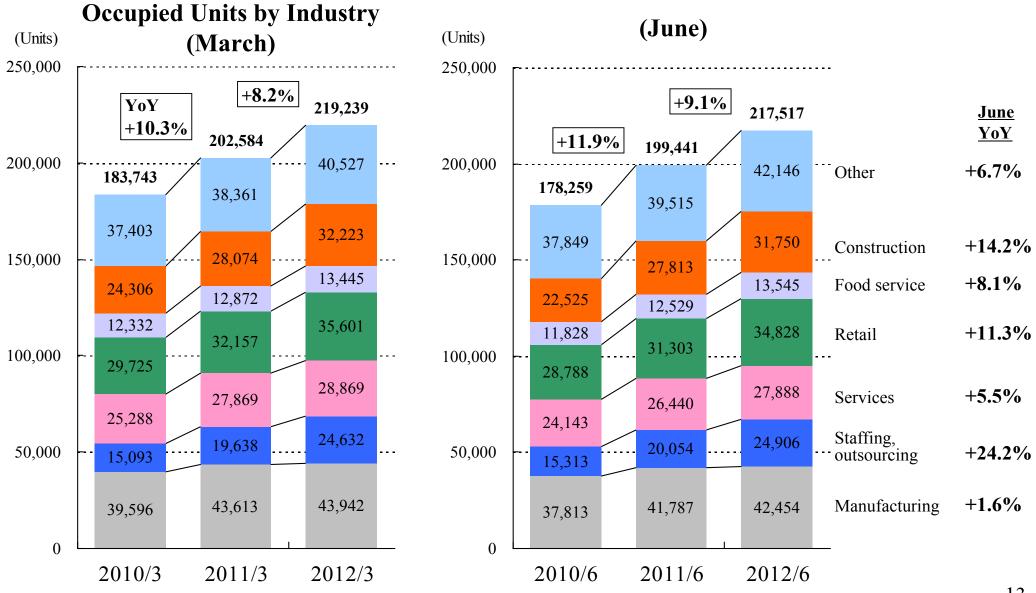
- 1. Occupancy rate is the average value for each period (Full-year or quarter).
- 2. Figures for units under management and occupied units are as of the end of the final month for the relevant period.

## Leasing 4. Corporate Sales



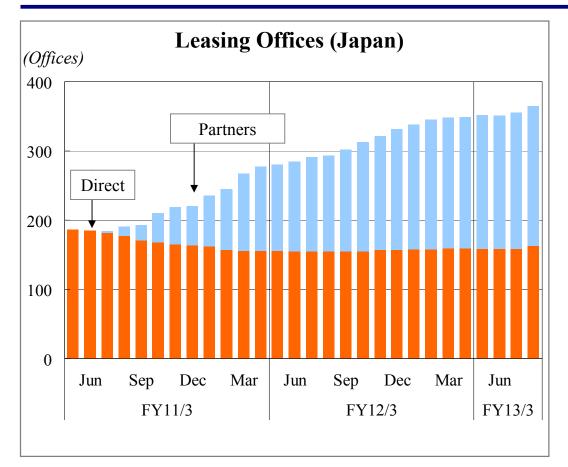
**Strategies:** 

- 1. Expand major business connections
- 2. Cultivate "low-use" business connections



## Leasing 5. Acquiring Individual Tenants - Leopalace Partners







		FY 2011/3				FY 2012/3				
	Jun Sep Dec Mar				Jun	Sep	Dec	Mar		
Partner offices	2	42	73	121	136	158	180	190		
Direct offices	180	166	162	156	155	155	158	159		
<b>Total leasing offices</b>	182	208	235	277	291	313	338	349		
Contracts by Partners	19	765	1,823	5,286	2,730	3,144	3,711	6,196		

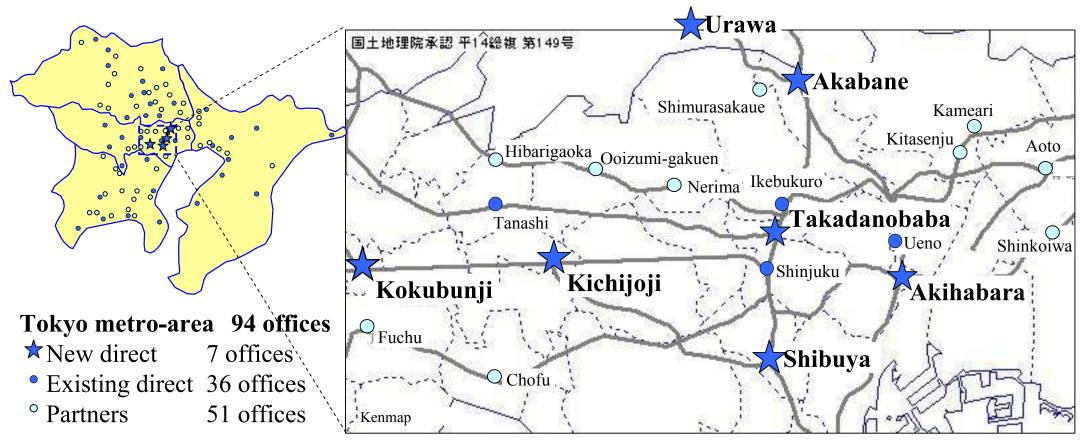
FY 2013/3								
Apr May Jun Jul								
193	192	197	202					
159	159	159	163					
352	351	356	365					
3,158	2,875	2,848	3,217					

### Leasing 6. Acquiring Individual Tenants - New Direct Offices



#### New direct offices open (13 new offices planned for FY13/3)

- Last fiscal year, *Kichijoji*, *Shibuya*, and *Akabane* opened in October, *Takadanobaba* opened in December, and *Akihabara* opened in February.
- \*This fiscal year, 4 offices (*Chitose, Nagoya station, Tennoji, Kusatsu*) opened in July and 2 offices (*Kokubunji, Urawa*) opened in August.
- •In order to increase occupancy rates, we will continue to open direct offices in the three metropolitan areas.



#### Leasing 7. Acquiring Individual Tenants - "Room Customize"



#### **Customize your room with "Room-Customize"**

- 1. "Designer's Plan"
  - Choose from among 6 patterns, designed by interior-designer Makiko Yamaguchi.
- 2. "My-Collection Plan"
  - •Custom wallpaper for free. Thumbtacks, shelves, and scribbling on the wall is OK!
  - •25 color variations + 35 patterns = 60 types to choose from!
- 3. "Comfort Plan"
  - •Choose from 4 types of wallpaper with functions such as deodorizing, humidity controlling, and photocatalyst self-cleaning (fee-charging).

#### **Example of "My-Collection Plan"**







You can use the wall as a chalkboard by applying special paint! You can also fix a shelf or draw on the wall, and create your own customized room even in rental apartments!



### Leasing 8. Acquiring Individual Tenants - Campaigns



#### 1 month rent off with "Moving Support Campaign"

- One month rent off on limited apartments.
- For individuals who are currently living in apartments other than Leopalace21.
- From July 1 to July 31, 2012.



#### "Welcome-to-Japan Campaign"

- Free one night stay at Leopalace Hotels with a monthly contract.
- For foreigners.
- From June 5 to September 30, 2012.

#### "Early Room Reservation Campaign"

- Reserve an apartment for spring; no rent required during the reservation period.
- For students and new working adults.
- Until February 28, 2013.



### "Friends' Discount Campaign"

- Discount on rent for friends applying for the same apartment building
- •For individual tenants (chintai & monthly contracts)
- •From July 1 to September 30, 2012



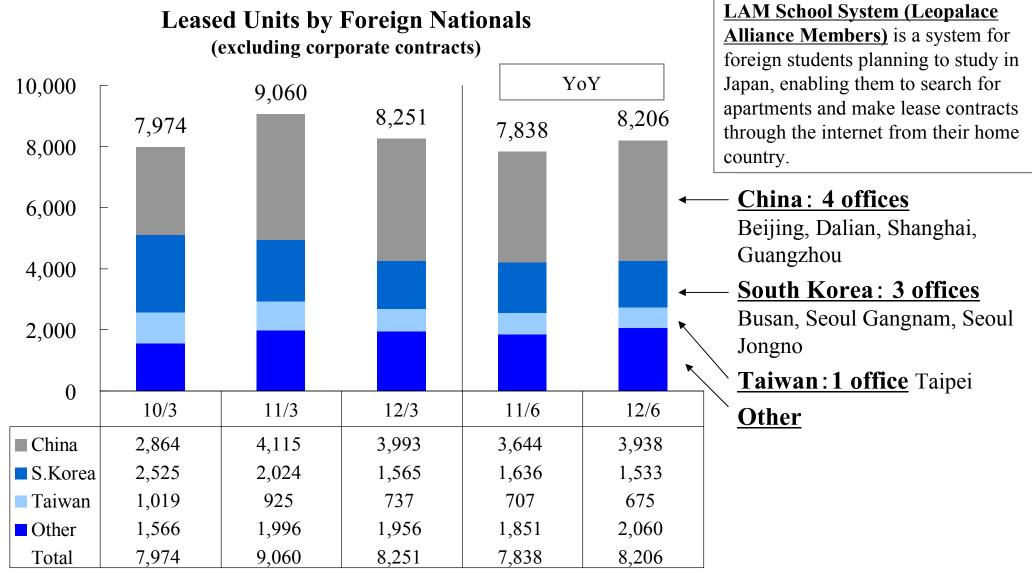
- •No deposit, rei-kin, initial rent, and key-exchange fee required.
- •On limited apartments.
- For individual tenants (chintai contract)



# Leasing 9. Foreign Tenants

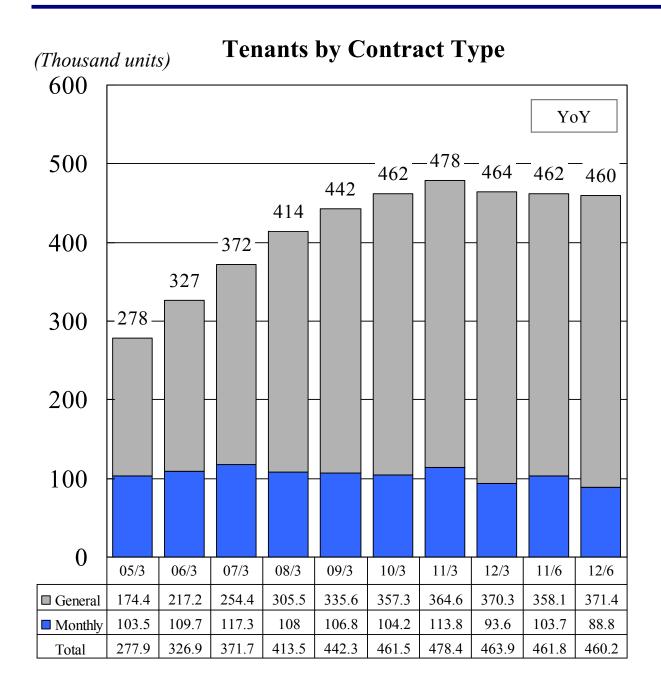


Foreign tenants temporarily decreased due to the Great East Japan Earthquake, but has bottomed out. In addition to oversea offices, foreign students can make lease contracts through our "LAM school."

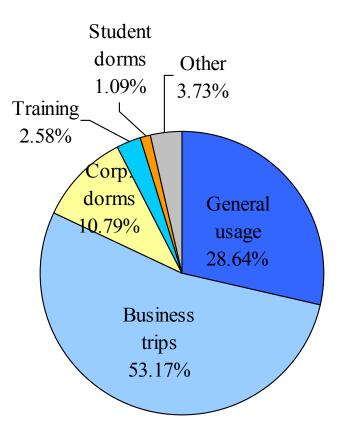


## Leasing 10. Contract Type and Usage Pattern





# Breakdown of Users of Monthly Contracts (June 2012)



## Leasing 11. Reserve for Apartment Vacancy Loss

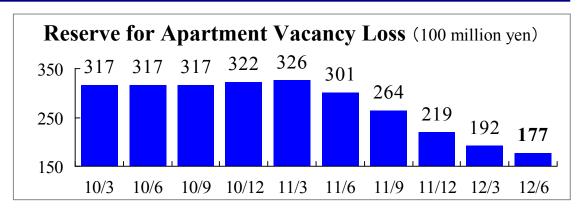


#### Due to:

Reserve by area (100 million yen)

- 1. Profitability improvement of subject apartments
- 2. Passage of remaining period

there was a reversal of apartment vacancy loss of **1.4 billion yen** (reduction in cost) in the subject 1<sup>st</sup> quarter. (Apr. 2012 - June 2012).

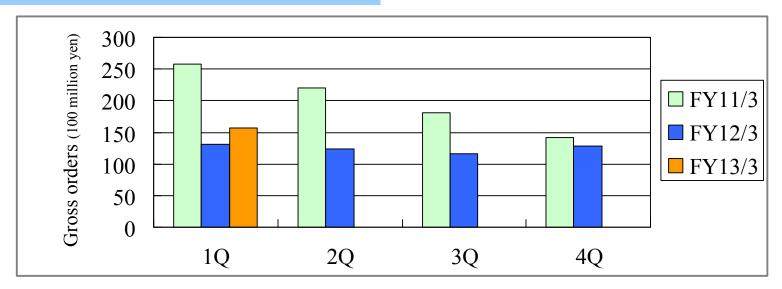


	<b>'</b> 11/3	<b>'</b> 11/6	<b>'</b> 11/9	<b>'</b> 11/12	<sup>1</sup> 2/3	<b>'12/6</b>	Compared to '12/3
Hokkaido	14	13	12	11	7	6	0
Tohoku	9	8	5	2	1	1	0
North Kanto	31	28	24	19	19	17	(2)
Tokyo Metropolitan	24	22	19	15	27	26	0
Hokuriku, Koshinetsu	23	21	17	15	17	17	0
Chubu	134	125	111	95	80	72	(8)
Kinki	54	49	43	36	20	18	(1)
Chugoku	11	10	10	8	6	6	0
Shikoku	6	6	6	5	3	3	0
Kyushu, Okinawa	15	14	12	9	6	6	0
Total	326	301	264	219	192	177	(14)

Oc	<b>'</b> 11/6	<b>'12/3</b>	<b>'</b> 12/6	Compared to '12/3
Occupancy rate	78%	75%	78%	+3p
anc	90%	93%	92%	0p
y ra	77%	81%	79%	(2)p
ate l	83%	85%	84%	(1)p
e by a	82%	78%	77%	(1)p
area	75%	80%	79%	(1)p
(%)	81%	84%	84%	0p
	83%	86%	85%	(1)p
	77%	78%	79%	+1p
	83%	86%	86%	+1p
	80.9%	83.4%	82.7%	(0.7)p



#### Orders, sales (including solar power systems)



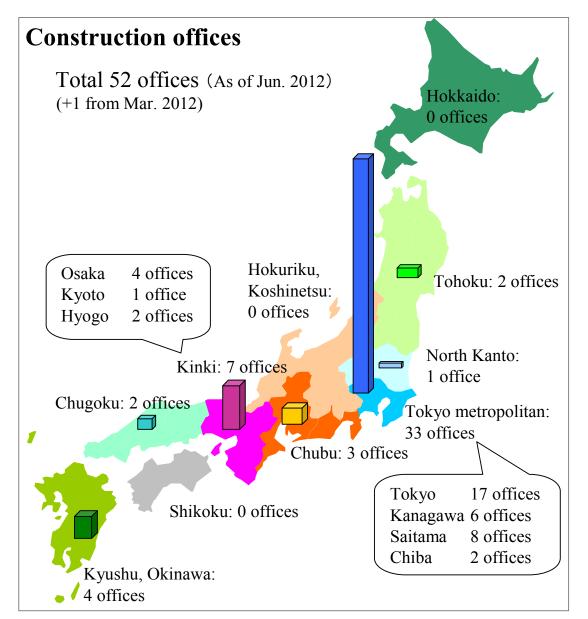
			FY 11/3					FY 12/3			FY 13/3
(100 million yen)	1Q	2Q	3Q	4Q	Full- year	1Q	2Q	3Q	4Q	Full- year	1Q
Gross orders received (Buildings)	409	382	279	222	1,292	160	115	152	139	566	208
(100 million yen)	258	220	181	142	803	131	123	116	128	500	157
Orders outstanding (100 million yen)	1,788	1,479	1,451	1,202	1,202	1,153	948	854	544	544	586
Sales (100 million yen)	217	458	124	276	1,076	78	208	99	217	605	58

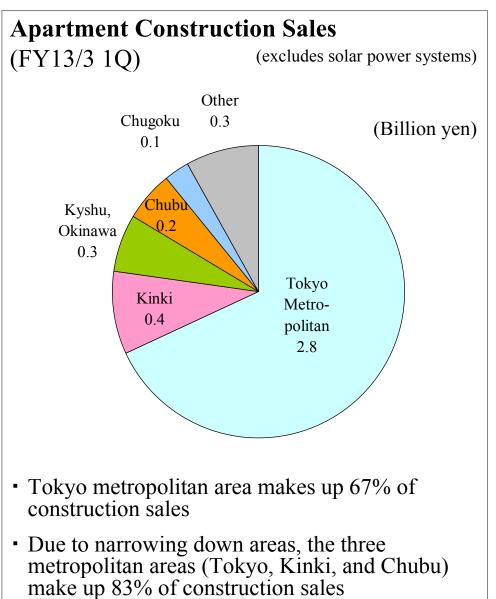
FY 13	FY 13/3 Plan				
1H	Full- year				
452	1,019				
353	768				
_	_				
200	602				

## Construction 2. Offices and Sales by Area



By placing offices in areas with high occupancy demand, areas in which we receive orders are narrowed down.





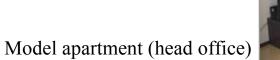
#### Construction 3. "Dual-L" and "Dual-Alta"



To celebrate our 40<sup>th</sup> anniversary, we have announced products with "lofts," one of our strong points. "Dual-L" is a two-story wooden apartment announced in May, and "Dual-Alta" is a three-story steel-framework apartment announced in June.









#### Large storage with "double-lofts"

Built with two lofts facing each other, and combined with the closet, make up a storage area equal to the living space.

#### **Higher noise reduction**

Equipped with noise-reduction flooring, walls, and soundproof drainpipes.

#### 7 items of "40th Anniversary Specs"

LED lighting

Equipped with women-friendly items, eco-friendly items, and kitchen/bathroom appliances.



(Figures are images)

Unit-bath color panel



s Umbrella stand



Indoor clothesline

Motion sensor lighting (LED)





Example of elderly care facility construction: Setagaya-ku, Tokyo.

Operated by a nursing care company (Listed on 1st Section of Tokyo Stock Exchange)













## Enhancing Property Value 1. Solar Power Systems

			FY 13/3		
		1H	2H	Full-year	1Q
Ordora	Buildings	2,021	1,951	3,972	437
Orders	100 million yen	89	84	173	23
	Buildings	1,478	2,336	3,814	414
Sales	100 million yen	66	99 billion	166 billion	18
	Generating capacity	12,122 kW	18,262 kW	30,385 kW	3,453 kW

FY 13/3 Plan				
1H	Full-year			
1,070	1,770			
40	65			
1,160	1,930			
45	73			

**Reduction in CO<sub>2</sub> emissions per year** achieved by solar power systems installed:

10,239 730,000t-CO<sub>2</sub> per Japanese year cedars

4.45 million liters of gasoline

- More than 90% of electricity generated can be sold.
- Subsidies of J-PEC (Japan Photovoltaic Expansion Center) will continue for fiscal year 2012 (under 10 kW).
- Due to the feed-in-tariff law taking effect from July 1, 2012, we have started taking orders for large solar power systems (over 10 kW).

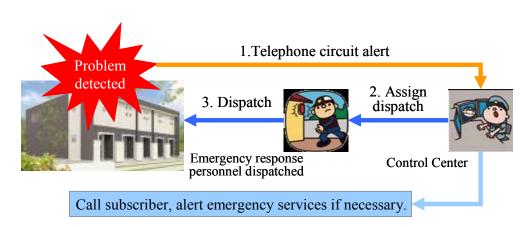


## Enhancing Property Value 2. Security Systems

			FY 13/3		
		1H 2H Full-year		1Q	
Ondona	Units	20,076	56,733	76,809	20,933
Orders	Billion yen	25	80	105	31
G-1	Units	9,344	51,323	60,667	20,237
Sales	Billion yen	12	71	83	30

FY 13/3 Plan				
1H Full-year				
33,000	67,000			
45	90			
33,000	61,000			
46	85			

- Business alliances with two major security companies.
- The standard equipment includes fire sensing systems and emergency systems, in addition to sensors that detect intruders.
- We anticipate an increase in the percentage of female tenants.
- We are seeking to meet demand for security in company housing.
  (Large companies emphasize security.)



### Hotels & Resort Business



	(Million yen)	FY 12/3 1Q	FY 13/3 1Q	Change	0/0
Doi	Sales	517	545	+28	+5.4%
Domestic	Operating profit	(41)	(21)	+19	
	Depreciation and amortization	129	108	(21)	-16.3%
Hotels	Occupancy rate	67.3%	70.4%	+3.1p	

FY 13/3 Plan				
Full-year				
2,300				
(48)				
430				
73.8%				

<sup>\*</sup>Domestic Hotel Business includes 8 hotels (Asahikawa, Sapporo, Sendai, Niigata, Nagoya, Yokkaichi, Okayama, and Hakata)

	(\$1,000)	FY2011/12 1Q*	FY2012/12 1Q*	Change	%
Le	Sales	\$19,601	\$19,739	+138	+0.7%
Leopalace	Operating profit	1,557	1,878	+320	+20.6%
lace	Depreciation and amortization	3,949	4,002	+52	+1.3%
Guam	Occupancy rate (Leopalace Resort)	59.0%	77.5%	+18.5p	_
m	Occupancy rate (Westin Resort Guam)	81.8%	87.4%	+5.6p	_

FY 2012	FY 2012/12 Plan				
1H	Full-year				
31,000	63,000				
(800)	(1,000)				
7,000	15,000				
66.6%	70.2%				
71.9%	74.0%				

<sup>\*</sup>Non-consolidated figures for Leopalace Guam.

<sup>\*</sup>Fiscal year of Leopalace Guam ends in December. 1Q is from January to March.

(Million yen)	FY 12/3 1Q	FY 13/3 1Q	Change	%
Sales	2,120	2,340	+220	+10.4%
Gross profit	(83)	24	+108	_
Operating profit	(259)	(187)	+71	_
Occupancy rate (Day-service)	60.2%	67.7%	+7.5p	_
Occupancy rate (Short-stay)	93.4%	96.6%	+3.2p	<u> </u>
Occupancy rate (Private residential homes, etc.)	75.1%	82.4%	+7.3p	_

FY 13/3 Plan				
1H	Full-year			
4,500	9,100			
(22)	20			
(450)	(810)			
65.4%	66.2%			
96.1%	96.7%			
83.2%	84.7%			

<sup>\*</sup>Elderly care Business includes 58 "Azumi-en" facilities in Tokyo and 6 prefectures

<sup>\*</sup>Private residential homes include Group homes

# Appendix



# Schedule of Operations of Leopalace Group



FY 12/3 FY 13/3					
(Million yen)		1Q	1Q	Change	
Leopalace21	Sales	103,587	104,707	+1,120	+1.1%
	Operating profit	(4,362)	(1,705)	+2,656	_
	Recurring profit	(4,836)	(3,341)	+1,495	_
	FX gain (loss)	(156)	(171)	(15)	_
Leopalace Guam	Sales	1,613	1,566	(47)	-2.9%
	Operating profit	128	149	+20	+16.2%
	Recurring profit	(1,103)	(1,297)	(193)	_
	FX gain (loss)	(1,233)	(1,445)	(212)	_
	Sales	1,290	1,539	+249	+19.3%
Domestic Subsidiaries*	Operating profit	396	113	(283)	-71.5%
	Recurring profit	396	112	(284)	-71.7%
	Sales	(1,004)	(1,364)	(359)	_
Others & Exclusions	Operating profit	5	21	+16	+315.5%
LACIUSIONS	Recurring profit	658	842	+184	+28.0%

<sup>\*</sup>Domestic subsidiaries include Leopalace Leasing, LEOPALACE SSI, Plaza Guarantee, and Leopalace Travel

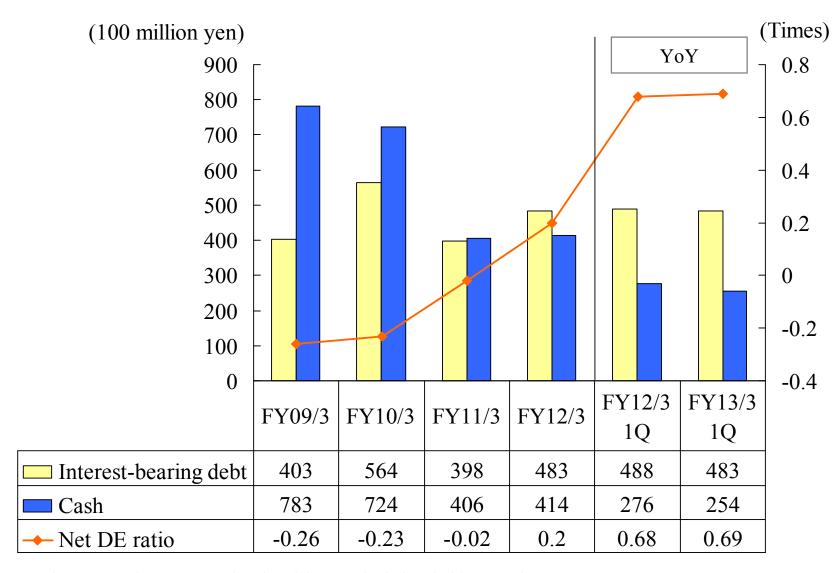
# Balance Sheets (Consolidated)



(Million yen)		FY 12/3	FY 13/3 1Q	
Assets		Cash and cash equivalents	41,477	25,459
		Trade receivables	4,541	3,802
		Accounts receivables for completed projects	1,004	648
		Prepaid expenses	18,997	17,547
	Cu	rrent assets	83,061	62,300
		Buildings and structures	55,116	55,688
		Land	82,105	82,214
		Leased assets	2,906	2,601
		Intangible assets	7,079	6,900
		Long-term prepaid expenses	18,295	14,877
Fixed assets		181,659	178,245	
Total assets		264,783	240,604	

(Million yen)		(Million yen)	FY 12/3	FY 13/3 1Q	
Liabilities		Short-term borrowings	45,705	45,705	
		Advances received	79,073	70,966	
	Current liabilities		166,295	145,784	
	Reserve for vacancy loss		19,207	17,781	
		Lease/guarantee deposits received	9,853	9,472	
		Long-term advances received	21,908	20,864	
	Long-term liabilities		64,656	61,573	
	<b>Total liabilities</b>		230,951	207,358	
Net assets	Common stock		56,562	56,625	
	Capital surplus		33,883	33,901	
	Retained earnings		(44,963)	(48,973)	
Total net assets		otal net assets	33,831	33,246	
Shareholders' equity ratio		olders' equity ratio	12.8%	13.8%	





\*Net DE ratio = (Interest-bearing debt – Cash) / Shareholders' equity



